

# Cathay Reimagines Loyalty and Customer Experience Through Real-Time Data

## Overview

Cathay, Hong Kong's flagship airline, is on a bold journey to transform itself into a premium travel lifestyle brand. With ambitions beyond aviation, the business is reimagining customer experience through a data-driven lens, leveraging real-time personalisation, omni-channel engagement, and deep customer insight. Tealium has played a foundational role in enabling this evolution, helping Cathay pivot during the pandemic and come back stronger than ever.

## The Challenge

When COVID-19 brought global aviation to a halt, Cathay faced a crisis but also an opportunity to rebuild. The marketing team needed to:

- **Scale personalisation efforts** despite reduced headcount and shifting budgets
- **Enable faster, more frequent experimentation** to stay relevant with grounded customers
- **Empower cross-functional teams** (marketing, loyalty, product, analytics) with access to real-time data
- **Maintain trust and transparency** as privacy expectations continued to evolve.

Despite already having a CDP in place, the team realised they needed to go further, to unify customer data across touch-points, automate manual processes, and reduce reliance on engineering resources.

## The Solution

Working with Tealium, Cathay evolved from early CDP adoption to enterprise-wide data orchestration. Tealium's real-time infrastructure enabled:

- **Unified customer profiles** across loyalty, marketing, and operational systems
- **Rapid experimentation at scale**, with over 100 personalisation use cases launched annually
- **Channel-agnostic Activation**, including seamless integrations with Adobe, Salesforce, Meta, and internal platforms
- **Operational enablement**, allowing non-technical teams to build, test, and launch journeys independently
- **Robust data governance**, ensuring safe and compliant activation in an evolving regulatory landscape

**This strategic evolution wasn't just about technology. It was about changing the way teams collaborated and made decisions.**



*"We knew we had the infrastructure. Now it was time to unlock its full potential and reimagine how we used data."*

— Aldric Chau, GM Digital, Cathay



## Why Tealium?

Cathay has partnered with Tealium for over 13 years, making it one of the longest-standing customer relationships in the region. The flexibility of Tealium's platform means Cathay can integrate with any system, test fast, and scale globally, all without compromising data quality or privacy.

*"Tealium has helped us turn data into real-time action. We've moved from siloed systems and manual processes to a connected ecosystem where teams across the business can personalise experiences at speed and scale—all while staying compliant and building trust with our customers."*

— Aldric Chau, GM Digital, Cathay

**9x**

**Increase in site visits,  
53x uplift in  
conversion**

**7x**

**Higher CTR from real-  
time segments in  
owned channels**



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## Key Outcomes

### Real-Time Personalisation at Scale

From welcome journeys to lifestyle offers, Cathay now runs high-frequency, targeted campaigns using live customer signals, boosting engagement and retention.

### Faster Time-to-Market

With Tealium, what once took weeks now takes less than a few days. Teams can quickly validate new ideas without heavy reliance on dev teams.

### Test-and-Learn Built into Every Campaign

Experimentation is now a core part of campaign design. From app nudges to media formats, the team continuously tests to optimise engagement and performance across channels.

### Smarter, Channel-Agnostic Engagement

Recognising that owned channels (e.g. email, app) aren't always best for every customer, Cathay uses paid media to re-engage opt-out customers—ensuring continued connection with valuable audiences.

### 9× Increase in Site Visits, 53× Uplift in Conversion

Paid media campaigns targeting previously unreachable (opt-out) users delivered a 9× uplift in site visits and a 53× increase in pillar conversions, quarter on quarter.

### 7× Higher CTR from Real-Time Segments in Owned Channels

On Cathay Shop, audiences built using real-time behavioural data drove a 7× higher click-through rate to specific product pages compared to segments built from profile or transactional data—with identical messaging.

### Improved Operational Efficiency

Automation and centralised data activation reduced duplication and enabled better resource planning across teams.

### Data-Driven Decision Making

Marketers, product owners, and CX leaders now make informed decisions based on a unified customer view, improving agility and campaign performance.

### Customer Trust & Privacy Compliance

Data collection and usage are now transparent, traceable, and adaptable to regional compliance requirements, helping build customer trust.

## What's Next?

Cathay is investing **HKD 100 billion** over seven years in new aircraft, digital capabilities, and expanding its network to 100+ destinations. But it's not just about flying. It's about evolving into a travel lifestyle brand that customers choose again and again.

With Tealium, Cathay is set to **deepen loyalty relationships, launch new digital experiences, and power hyper-personalised journeys** across Asia-Pacific and beyond.